Preceptor Capstones: Are they Beneficial in ADN Programs to

Help Transition New Graduates?

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Abstract

The purpose of the present study was to determine the extent to which the community college's capstone course was congruent with the general content of the NRPs at two local hospitals and to further determine the extent to which new nursing graduates perceive the importance of the capstone program in preparing them for nursing practice. The project design incorporated both qualitative and quantitative elements. The qualitative design element used summative content analysis to examine and compare the two local hospital NRPs and the community college capstone course content. The quantitative design element consisted of a survey of recent community college nursing graduates who have completed the community college capstone course and were in enrolled in the NRP of a local hospital to determine their perception of the importance of the capstone program content in preparing them for nursing practice. The results of this study indicated four primary findings:

The results of this study indicated four primary findings:

- The commonalities among the community college capstone course content and hospital #2 NRP content suggest that these programs are complimentary and supportive.
- 2. NRP content from hospital #2, and the community college capstone course were congruent with content items identified as important for capstone courses in the literature review.
- 3. The results of the study indicate four primary important capstone course content areas: patient care, critical thinking/problem solving, teamwork and the professional role and readiness to practice in that order.

4. The identified importance of the overwhelming majority of capstone content items did not vary significantly with previous nursing experience, which supports the use of a single curricula.

The results from this project provided significant information to the community college with respect to capstone course curriculum. For the two local hospitals, the results of this project indicate strengths and weaknesses related to their current nurse residency programs compared to the NCSBN model, as well as areas of importance related to content identified by students who are now new graduates in their institutions

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Chapter I

Working in a rural setting, many local hospitals desperately seek to employ nurses to meet the demands of the community. In a community college, it is important to produce new nursing graduates who can fill employer needs and serve the community they live in. Bridging the gap from graduation to employment is a key aspect in making sure that new nurse graduates are prepared to enter the workforce, as well as be successful in their first year of nursing.

Revising curriculum to meet the changing needs of healthcare includes meeting the needs of the students. Producing high quality nursing graduates who are able to be a successful part of the nursing workforce is part of the mission of the community college, and the reason to explore the transition from nursing student to successful nursing professional.

The project incorporated both qualitative and quantitative elements. The qualitative element used summative content analysis to examine and compare curricular content of the two-local hospital's Nurse Residency Programs (NRPs) and the community college capstone course. The quantitative element consisted of a survey of recent community college nursing graduates who have completed the community college capstone course and are enrolled in the NRP of a local hospital to determine their perception of the importance of the capstone program in preparing them for practice. In an ideal world, what is taught in academe is taught in industry and also perceived favorably by the student. The project contributions were designed to support seamless transition from academia to the workforce.

Background and Significance

Nursing faces many challenges today with one of the most prevalent issues being a significant nursing shortage. To characterize an aging workforce, "Approximately 75% of

registered nurses (RNs) in the United States are ages 50-64, with 55% of nurses currently employed planning to retire by 2020" (Cochran, 2017, p. 53). Burnout and retention are also significant issues that lead to a decrease in available bedside nurses. In particular, "during the first year of practice, 30% to 61% of new graduates change their place of employment" (Bratt, 2009, p. 417) and to make matters worse, "many new nurses leave the nursing profession within 2 years of graduating from nursing school" (Bratt, 2009, p. 417). Adding to these issues is the need for more complex care with sicker patients and shorter hospital stays, all requiring nurses to have the ability to care for critically complex patients. Unfortunately, healthcare organizations do not feel that new graduate nurses are prepared to deal with these complex patients; "employers believed only 41% of baccalaureate graduates were definitely prepared to care for patients" (Welding, 2011, p. 37). To address these issues, many hospitals and organizations have developed NRPs. A NRP is a program that traditionally incorporates a 12 month one on one mentor program with didactic components that address topics such as communication, skills, leadership, management, stress and critical thinking.

As a way to support the industry NRPs, one community college in northern Illinois most recently created a new Capstone Transition into Practice course. There are two goals of this capstone course: 1) to prepare students for the NCLEX exam, and 2) to provide students with a learning experience that enables the student to apply the knowledge, skills and attitudes necessary to implement advanced nursing theory and skills and to transition effectively into the workplace. By incorporating these two goals into the new capstone course, the community college's nursing program is designed to address the nursing shortage and provide quality nursing graduates that are ready to enter the workforce with confidence.

Problem Statement

It was presently unknown the extent to which the curricula of the community college's capstone course and the NRPs of two local hospitals content are congruent and support new graduate nurses' needs. It was additionally unknown how recent nursing graduates evaluate the importance of the content in the capstone course in preparing them for nursing practice. Given the nursing shortage, aging workforce, burnout and retention issues, these programs needed to be evaluated in terms of their curricular congruence and perceived importance by recent nursing graduates.

Project Aims

Given the identified nursing shortage and retention problems, the purpose of the present study was to determine the extent to which the community college's capstone course was congruent with the general content of the NRPs at two local hospitals and to further determine the extent to which new nursing graduates perceive the importance of the capstone program in preparing them for nursing practice.

Clinical Question

- 1) How do new nursing graduates who have completed the community college capstone course and are enrolled in the NRP of a local hospital perceive the importance of the capstone program in preparing them for nursing practice?
- 2) To what extent are the curricula of the community college's capstone course and the nurse residency programs of two local hospitals congruent?

Congruence with Organizational Strategic Plan

The community college's mission states, "the nursing program, through quality education, desires to transform the lives of our students and the communities they serve. It is

vital that our graduates continue to develop the knowledge, skills and attitudes needed to adapt quickly within the ever-changing health care environment in our community in an ethical and collaborative manner" (*ADN Handbook*, 2018-2019, p. 4). To this end, the aim of this researcher was to eventually partner with two local healthcare organizations to align the NRPs and the community college's capstone course content to ensure that congruence of content and collaboration of important content are present. The overall goal was to expand the knowledge, skills, attitudes and employment retention of new nursing graduates.

Review of Literature

Utilizing Bradley University's library and the community college's library, a search was conducted using CINAHL and ERIC EBSCO host. Keywords used included "Nursing Residency Program" and "Transition into Practice" with no-limiting terms used in the search. The search was limited to include English as the primary language and articles published between 2009 and 2018. One hundred fifty-five articles were initially returned, and further narrowed down to ten that were considered relevant to the purpose of this study. The articles ranged from qualitative research, quantitative research, systematic reviews, peer reviews and some informational pieces.

After completing the literature review, common themes that emerged were such that: 1) nursing retention is a problem, 2) nursing residency programs are successful, 3) common content utilized in NRP's were identified. These themes are explored further in the sections as follows:

Nursing Retention is a Problem. Nursing retention and turnover is an ongoing problem for new nursing graduates. Nurses aren't adequately prepared for the complex patient care of the real world in that "Employers perceived new graduate nurses to be inadequately prepared for practice" (Latourneau & Fater, 2015, p. 96). Some of the challenges that face new graduates include "being unprepared to perform basic skills and lacking the ability to connect their

classroom experiences to real-life clinical practice" (Welding, 2011, p. 37). Bratt (2009) went further to state that "Many new graduates feel unprepared for the demands of practice and struggle with mastery of clinical skills, time management, development of clinical judgement and the need to manage a heavier patient care load" (p. 417). These issues form the core of nurse turnover. According to Cochran (2017), acute care nursing experiences "general turnover rates of 13% and new graduate nurse turnover 18- 50%" (p. 53).

When looking at new graduates specifically, "they are also more likely to resign than experienced new hires" (Welding, 2011, p. 37). Furthermore, many new graduates are subjected to reality-shock and traumatic experiences during their first year of work. "New graduates are faced with significant challenges associated with transitioning from the role of student nurse to that of newly licensed" (Bratt, 2009, p. 416). These challenges lead them to change jobs in that, "during the first year of practice, 30% to 61% of new graduates change their place of employment" (Bratt, 2009, p. 417). Of greater concern is exit from the profession all together in that, "many new nurses leave the nursing profession within 2 years of graduating from nursing school" (Bratt, 2009, p. 417). This impacts the nurse, the patient, and the healthcare organization in many ways, but most significantly is the financial impact. As a result, "When they leave within a year, the hospital loses its' investment in their orientation" (Welding, 2011, p. 37).

Nursing turnover and retention issues lead to higher costs for healthcare organizations. It is estimated that "the cost to recruit and train one new nurse at \$62,100-\$67,000" (Cochran, 2017, p. 53). Additionally, Bratt (2009) estimated that "a nurse with less than 1year experience who leaves costs the organization almost \$50,000" and "turnover costs can be as high as \$145,000" (p. 417). Welding (2011) additionally estimated a "turnover cost per nurse of

\$22,420-\$77,200." (p.37). These costs can only be estimated and may be grossly underestimated when you consider all costs related to hiring a new nurse.

Organizations face financial drains related to the cost of advertising, recruitment, and temporary replacements. These costs are underestimated because they do not capture the tremendous consumption of resources required to orient and educate novice nurses or the potential negative influence of turnover on staff moral and patient satisfaction. (Bratt, 2009, p. 417)

Nursing retention and turnover has a clear financial impact on healthcare organizations and the industry in general.

Nursing residency programs are successful. NRPs are successful in combating nursing turnover. "The burgeoning emergence of NRPs has been stimulated in part by the report published by the Institute of Medicine (2010) that recommended implementation of residency programs after pre-licensure education" (Bratt, 2013, p. 102). NRPs' goals are to support the new graduate nurse through their first year, increase competence, critical thinking and safety, and decrease turnover costs to healthcare organizations. As such, "The intention of nurse residency programs is to help new graduates transition to professional nursing practice" (Latourneau & Fater, 2015, p. 96). The outcomes are clear; "Nurse residents showed 41% improvement upon completion of the 1-year NRP" (Welding, 2011, p. 37). Welding (2011) also concluded that "Besides decreased turnover, this report documented increased confidence, competence, and mastery among nurse residents" (p. 38). Blevins (2016) suggested that NRPs have shown a "significant improvement among nurses in the use of technology while providing care, communications with healthcare providers and patients, the ability to work independently and accountability for actions" (p. 367). In addition, Blevins stated that research supports the notion

that nurses who participate in a NRP are able to cope with typical stressors encountered during the first year because they had a support system in place. NRPs also help to build a culture of support in nursing as well as build confidence and competence in the new graduate.

In addition to the NRP's impact on the lives of nurses, researchers have reported they also help decrease turnover rates and provide cost savings related to the implementation of NRPs. Cochran (2017) reported "Turnover of new nurses decreased from 36.8% before NRP implementation to 6.4% after the residency program began, with contract labor costs dropping from \$19,099 to \$5,490 per average inpatient daily census..." (p. 53). There are savings with NRPs even compared to normal orientation practices in that "Net savings of using the NRP rather than a traditional orientation was \$10-\$50 per patient day over 2 years" (Cochran, 2017, p. 54). Consequently, as turnover rates decrease, retention improves. "Retention rates before implementation were 35%-61%. After implementation, retention rates improved to 94-97%" (Cochran, 2017, p. 54). By supporting new nurses through their first year of being a nurse, there is significant evidence that NRPs combat problems regarding retention and turnover. In summary, "Evidence regarding the outcomes of residency programs is compelling and reveals that NRPs are associated with higher rates of new nurse retention, decreased nurse vacancy, cost savings" (Bratt, 2013, p. 102).

Common content utilized in NRP's. Implementing a nurse residency program allows a healthcare organization to make positive changes to retention and turnover rates while supporting the new nurse. Stating that a nurse residency program is simply in place is not enough to implement change in that it is the content of these programs that makes a real difference.

NRP programs are on average 12 to 18 months in length, with most being 12 months. Exceptions included one program that was as short as 3 months, while another program had an

additional 12-month program (total 24 months) that was voluntary for nurses to participate in (Latourneau & Fater, 2015). As a model of program structure, "A residency program is built with a robust structure, a variety of educational opportunities based on evidence and support strategies that create multiple learning opportunities" (Levine, 2017, p. 267). Based on the review of literature, common components identified included a mentor program, preceptors, face to face educational sessions, evidence-based practice and many overlapping topics. Key content topics identified in general included leadership, violence, professional practice, conflict, teamwork and collaboration and communication. Many of these topics were covered in greater depth to include setting goals, personality and leadership styles. One program grouped their program on a "building" basis to include: Building Capacity in Self, Building Capacity of Team, Building Capacity as a Practitioner, Building Capacity Within the Organization, Building Capacity Within the Profession. This program also included a review of medical-surgical content that compromised months 3-10 of their program and was under the Building Capacity as a Practitioner category (Bratt, 2009).

A summary of NRP content gleaned from the literature review can be found in Table 1. A total of nine content areas for NRPs were identified from the literature to include content items of professionalism, clinical skills/medical topics, communication, teamwork and collaboration, leadership, culture, evidence based practice, safety & quality, violence. Specific content areas varied by state with Florida and Wisconsin identified as being the most heavily represented in seven and six content areas respectively. Both Wisconsin and Florida programs were additionally identified as having partnerships between academe and service areas. Professionalism, communication, and clinical skills could be found in almost all of the reviewed programs.

Unique to some programs were the content areas of violence, culture, and evidence-based practice.

Table 1

Comparison of Common Content utilized in NRPs from Literature Review

Retaining the Next Generation of Nurses: The Wisconsin Nurse Residency Program Provides a Continuum of Support	The First Year of Practice: New Graduate Nurses' Transition and Learning Needs	Australia's first transition to professional practice in primary care program for graduate registered nurses: a pilot study	Implementing an Ambulatory Care Registered Nurse Residency Program: Competency -It's Not Just a Task	Nurse Residency Program: Best Practices for Optimizing Organizational Success	Creating a Nurse Residency: Decrease Turnover and Increase Clinical Competence
Professional Development Time Management Priority Setting S Year Professional Plan Professional Journey Stress Management Critical Thinking Clinical Decision Making Body System by Topic Care Across the Continuum Delegation Customer Service Giving and Receiving Feedback Lateral Violence Core Measures National Safety Measures and Quality Improvement	- Carcer Success & Advancement - Self- Knowledge - Caring for Self - Professionalism - Technical Skill - Augmentation - Clinical Judgement - Knowledge of the - Health Care - Environment - Safe Practice - Engagement with - Nursing Leaders - Communication - Leadership - Leadership (Revisited) - Inspiring and Leading - Change - Cutural Diversity & - Sensitivity - Knowledge of - Bvidence & Research - Strategic Vision - Creativity & - Innovation - Relationship - Management - Ethical Practice - Business Skills & - Principles	Professional Satisfaction Prioritization Professional Practice Nursing Care General Practice Environment Collaborative Practice Teaching & Collaboration Interpersonal Relations' & Communication Communication Leadership Planning & Evaluation Support	Lifelong Learning Communication Tearnwork & Collaboration Leadership Informatics Ethical Practice Advocacy Advocacy	Clinical Judgement Hypoxia Alteration in Blood Pressure Change in Patient Condition When to Call the Doctor Conflict & Resolution Communication Teamwork Delegation Quality & Safety Evidence Based Practice	Learning Style Accountability Personality Styles with Leadership and Human Interaction Developmenta Journey Providing Feedback Communicatic Style Conflict Horizontal Violence Leadership Diversity Generational Bifference Trust Change and Change and Organization Building Trust

Regardless of content, many of the programs shared the same belief that "These new nurses need to walk away from these sessions with knowledge of evidence-based care, best practice, and 'pearls of wisdom' imparted by more experienced nurses" (Bratt, 2009, p. 423).

Common Content Utilized in Local NRPs. Table 2 represents a summary and comparison of NRP content areas for the two local hospitals, which are employers of graduates of the community college nursing program. Hospital #1 is currently revising their NRP to a program more specific to their hospital. Until the revision is completed, hospital #1 is utilizing the University of Iowa's online NRP curriculum. Hospital #2 utilizes the National Council of

State Boards of Nursing (NCSBN) Transition to Practice (TPP) modules for their NRP. Both programs utilize common concept of communication but vary in other regards.

Table 2

Comparison of NRP Content Utilized in Hospital #1 and Hospital #2

Hospital #1	Hospital #2 - NCSBN Transition to Practice
 Transition from Student to Professional Nurse 	Patient Centered Care
 Communication 	 Communication and Teamwork
 Responsibilities of the Professional Nurse 	Evidence Based Practice
 Decision-Making at the Point of Care 	Quality Improvement
	• Informatics
("Curriculum overview," 2018)	("Transition to practice")

Content Utilized in the Community College's Capstone Course. Table 3 represents a summary of the community college capstone course content as drawn from the course outline and course syllabus. The content for the present capstone course was initially constructed internally without the benefit of rigorous external NRP content literature review or nursing graduate input.

Table 3

Content Utilized in the Community College Capstone Course

Capstone Course Content Delegation Communication Teamwork & Collaboration Clinical Judgement Medical-Surgical Topics Professionalism Evidence-Based Practice

Capstone Course Content

- Prioritization
- Hazard & Violence
- Quality Improvement
- Data Analysis
- Quality Care
 (*Transition into practice course outline*)

At first glance, there appears to be a number of commonalities of content identified in the literature review of NRPs, the two local hospitals' NRPs, and the community college's capstone course content. Further in-depth analysis of this commonality was performed using summative content analysis as previously discussed in paper methodology. Summative content analysis of hospital #1 and community college capstone course content will be anchored to hospital #2 which utilizes the National Council of State Board of Nursing (NCSBN) Transition to Practice program.

Conceptual or Theoretical Framework

Benner's "From Novice to Expert" framework proposes that nurses develop skills and understanding over time through educational experiences. Benner's theory implies that nurses acquire nursing knowledge not only through learning the skill but just as importantly by learning the theory behind the skill as well. Nurses gain experience and grow as nurses by learning from the experiences they participate in as nurses. NRPs help build the continuing education and experience for the new nurse graduate and help them in the transition from novice to expert. Utilizing Benner's theory in the capstone course and as part of this project, emphasis is placed on the importance of the development and understanding of the new nurse graduate. (Benner, 1984)

According to Benner, nurses progress through five stages of professional development: novice, advanced beginner, competent, proficient and expert. The five levels show progression through critical thinking and skill acquisition. The novice nurse moves to the advanced beginner by showing independence in skills and thinking abstractly (Benner, 1984). Benner's theory guides the community college's curriculum to advance the principles of partnership, critical thinking, collaboration, communication and evidence-based practice toward continuous process improvement of the graduate's knowledge and for the safe delivery of patient centered care. The capstone course provides a strong foundation for students to build from to take with them as new nurse graduates. The ability to think critically is imperative to their success as a nurse. (ADN Handbook, 2018-2019).

Chapter II

Needs Assessment

"Operating from a common belief that it is the mutual responsibility of academe and service to collaborate to create programs that will ensure a quality nursing work force for the future" (Bratt, 2009, p. 418), the need for this project was based on the ongoing need to coordinate academic and workforce transition in general, and in particular the community college capstone course content and local healthcare provider NRPs content.

Project Design

The project design incorporated both qualitative and quantitative elements. The qualitative design element used summative content analysis to examine and compare the two local hospital NRPs and the community college capstone course content. Summative content analysis can be defined as "A summative content analysis involves counting and comparisons, usually of keywords or content, followed by the interpretation of the underlying context" (Hsieh

& Shannon, 2005 p.1). As such, a summative analysis of content emerging common factors was completed. The quantitative design element consisted of a survey of recent community college nursing graduates who have completed the community college capstone course and were in enrolled in the NRP of a local hospital to determine their perception of the importance of the capstone program in preparing them for nursing practice.

Population

The population for this project was the most recent nursing graduates (academic year of 2017-2018) of a local community college who participated in the capstone course and are enrolled in two local hospitals' NRPs (n=44).

Tools

An expanded Casey-Fink Readiness for Practice Survey was utilized to survey participants (see Appendix A). Permission to expand and use the survey was obtained from the authors (see Appendix B). The original survey was constructed in 2008 with "survey items and demographics summarized using descriptive statistics and tests of associations. Alpha was set at 0.05" (Casey & Fink, 2008, p. 649). This survey was expanded to exclude demographic questions and other questions not relative to the present project or capstone course content. The question scale utilized for the additional questions was a scaled important/unimportant assessment drawn from capstone course content. Face validity is provided on the basis that this survey has been used by a number of other researchers, including Aggar, Bloomfield, Thomas and Gordon (2017). Convergent content validity is provided by the observation that the proposed expanded survey includes all content items common to the present capstone course curriculum. There have been no specific reliability studies performed or identified relative to the Casey-Fink Readiness for Practice Survey. The survey also included content and items common

to the literature review, NRP content, and the local hospital NRP content as a matter of divergent validity. The respondents were asked to indicate on a 4-point Likert scale the extent to which the capstone program content is considered important or unimportant in preparing them for nursing practice.

Project Plan

The Casey-Fink Readiness for Practice Survey was administered in an email and on Survey Monkey on June 25, 2018 with a cut-off date of July 2, 2018. The survey was administered using Survey Monkey and sent via e-mails provided voluntarily by graduating students of academic year 2017-2018 of the community college's nursing program.

As per prior table summary analysis of the NRP content gleaned from the literature review, a summative content analysis using simple counts and comparisons of content was used and represented in a color-coded table as a summary of the community college's capstone program curricula and the two local hospitals NRP curricula benchmarked on hospital #2 and the NCSBN program. An additional interpretation of the underlying common content was performed in terms of subset similarities as a matter of greater in-depth comparison.

Data Analysis

A simple distribution of responses was calculated to include response mean and standard deviation per item as a measure of response variance. In addition, a t-test analysis of significant differences in responses between those students with and without prior nursing experience was performed using an alpha level of .05 for null hypothesis rejection.

Institutional Review Board and/or Ethical Issues

Institutional Review Board approval for this project was obtained from the Bradley University's Committee on the Use of Human Subjects in Research (CUHSR) (see Appendix C).

No respondent identifiable data was collected. Participants were made aware of the project when they voluntarily provided their e-mail to the community college's Dean of Health Professions. A cover letter was included that explained the purpose and extent of the study (see Appendix D). Completion of the survey indicated informed consent.

Chapter III

Organizational Assessment

For this project, organizational cooperation and collaboration was forthcoming. Current e-mail addresses for nursing graduates used in the sample were obtained from the community college with permission from the administration. Organizational cooperation was further achieved by contact with representatives from the two local hospitals who provided information about how they currently utilize a NRP and the curriculum used for their NRP. Hospital #1 currently utilizes the University of Iowa's Nurse Residency Program online curriculum. Hospital #1 has been dissatisfied with the curriculum, and they are currently exploring developing their own curriculum to implement when their contract is completed. Hospital #2 utilizes the Transition to Practice program and was one of the participating hospitals in the NCSBN study on the Transition to Practice program.

Cost Factors

No budgetary needs existed for the research in that no expenses were incurred with the project. The potential cost savings to healthcare organizations are significant however, as indicated in the literature review.

Chapter IV

Quantitative Analysis of Implementation Process

The expanded Casey-Fink survey was reproduced into a SurveyMonkey questionnaire and administered online via e-mail on Monday, June 25, 2018. The survey was sent to 44 students who successful passed the community college capstone course. The survey closed on Monday, July 2, 2018 after 8 days. There were 20 total responses, with 19 of the 20 surveys completed with no missing data. As such, 19 were identified as being usable for a response rate of 43%. Modification was made to the inception date the survey was administered, and no interventions were required during questionnaire administration.

Questionnaires were completed and submitted on reasonable and consistent basis over time. Which may be reflective of the four reminder e-mails sent, the last being sent on July 1st. At the close of the survey, the raw data and responses were exported to Excel and basic data analysis was performed.

Qualitative Analysis of Implementation Process

Hospital #1 and hospital #2 each provided an outline of their nurse residency programs, with each program being one year in length. Hospital #1 was in transition to change from the University of Iowa's Nurse Residency Program online curriculum to their own nurse residency program, and as such, provided a limited and non-detailed program curriculum in outline form. Hospital #2 utilizes the NCSBN Transition into Practice modules for their nurse residency program. This program content was much more comprehensive in nature and used as the benchmark for content analysis. The unequal program content and detail created a challenge in terms of a balanced analysis. A more complete comparison was possible between the community college capstone course content and hospital #2 nurse residency program content.

Quantitative Analysis of Project Outcome Data

Table 4 presents the demographic profile of the survey respondents. As such, 84% of respondents were female with the average age of all respondents being 33 years. Respondents and sample characteristics were therefore considered a reasonable representation of community college nursing students.

Table 4

Demographic Profile

	n (%)	Average Age of Respondents	
Female	16 (84)	33 year	:S
Male	3(16)		

Table 5 presents the rank order distribution of capstone content importance means.

Table 5

Rank Order Distribution of Capstone Content Importance Means

Question	M*	SD
Prioritizing patient care needs	3.74	0.523
Recognizing changes in patient condition	3.74	0.523
Having opportunities to practice skills and procedures more than	3.74	0.523
once		
Providing Quality Care	3.74	0.523
Taking action to solve problems	3.63	0.571
Identifying actual or potential safety risks and hazards to my	3.63	0.571
patients		
Problem solving/Clinical	3.58	0.587
Collaborating with interdisciplinary team members	3.58	0.587
Readiness to assume an RN role	3.53	0.681
Asking for help	3.53	0.681
Using current evidence-based practice to make clinical decisions	3.53	0.598
Analyzing patient data	3.53	0.681
Preparing for the professional role	3.53	0.821
Reviewing Medical-Surgical patient care for various diseases	3.47	0.826
Simulation to help me feel prepared for clinical practice	3.42	0.761

Quality Improvement in work processes	3.42	0.827
Ethical issues in my patient care responsibilities	3.37	0.826
Responding to workplace violence	3.37	0.826
Communicating with patients from diverse populations	3.32	0.821
Documenting care in the electronic medical record	3.26	1.040
Communicating with physicians	3.05	0.813
Delegating tasks to the nursing assistant	2.89	0.918

Note. *n=19

The means of the capstone content importance responses ranged from a high of 3.74 to a low of 2.89, with some natural clustering noted. It is also noted that all but one of the content item means were measured to be important at least at the 3+ level indicating general perceived importance for almost all content items. Said another way, no content item means were identified as unimportant or very unimportant. Using a general rule of thumb data break point of 3.5 on a 4-point scale of importance, four identifiable clusters of high importance were observed.

The first high scoring cluster consisted of four content areas: providing quality patient care, prioritizing patient care needs, recognizing changes in patient condition and having opportunities to practice skills and procedures more than once. This cluster had the highest mean of 3.74 and had the lowest variance of 0.523. These first cluster content items could be interpreted to center around patient care. The second highest scoring cluster had the largest between group mean separation of 0.11 of all the content areas. The second cluster consisted of two content items: taking action to solve problems and identifying actual or potential safety risks and hazards to my patients. It had the second highest mean of 3.63 with the second lowest variance of 0.571. The second cluster content items could be interpreted to center around critical thinking related to problem solving. The third highest scoring cluster consisted of two content areas: problem solving/clinical and collaborating with interdisciplinary team members. It had the third highest mean of 3.58 with the third lowest variance of 0.587. The third cluster content items

could be interpreted to center around problem solving and teamwork. The fourth highest scoring cluster consisted of five content areas: readiness to assume an RN role, asking for help, using current evidence-based practice to make clinical decisions, analyzing patient data, and preparing for the professional role. It had a mean of 3.53 with a variance that ranged from 0.598-0.821. These fourth cluster content items could be interpreted to center around the professional role of a nurse and readiness to practice. As such, the results of the study indicate four primary important content areas to include patient care, critical thinking, problem solving, teamwork and the professional role and readiness to practice in that order. Therefore, it is this researcher's conclusion that capstone courses should include and emphasize the four content areas.

Table 6 presents the t-test analysis of content item importance responses between those students with and without prior nursing experience. As such, an independent samples t-test was conducted to compare levels and capstone course content importance in previous nursing employment and no previous employment conditions. The mean of each content item relative to students with nursing experience was compared to those with no previous nursing experience.

Table 6

Comparison of Means for Participants With and Without Previous Nursing Experience

Question	With Previous Nursing	Without Previous	Sig
	Experience	Nursing Experience	
	M	M	
	n = 8	n =11	
Communicating with physicians	3.13	3.00	0.914
Communicating with patients from diverse populations	3.13	3.45	0.231
Delegating tasks to the nursing assistant	3.00	2.91	0.632
Documenting care in the electronic medical record	3.38	3.36	0.736
Prioritizing patient care needs	3.63	3.82	0.231
Readiness to assume an RN role	3.50	3.55	0.605
Problem solving/Clinical	3.50	3.64	0.365
Ethical issues in my patient care responsibilities	3.25	3.45	0.391
Recognizing changes in patient condition	3.50	3.91	0.032*
Having opportunities to practice skills and procedures			
more than once	3.63	3.82	0.231

Asking for help	3.50	3.55	0.605
Using current evidence-based practice to make clinical			
decisions	3.38	3.64	0.176
Collaborating with interdisciplinary team members	3.50	3.64	0.365
Simulation to help me feel prepared for clinical practice	3.38	3.45	0.563
Taking action to solve problems	3.50	3.73	0.209
Identifying actual or potential safety risks and hazards to			
my patients	3.50	3.73	0.209
Providing Quality Care	3.50	3.91	0.032*
Reviewing Medical-Surgical patient care for various			
diseases	3.50	3.73	0.832
Analyzing patient data	3.38	3.64	0.237
Quality Improvement in work processes	3.38	3.45	0.595
Responding to workplace violence	3.38	3.36	0.750
Preparing for the professional role	3.50	3.55	0.669

Note. *p < .05.

Independent-samples t-tests were conducted to compare the means for responses given by participants with and without previous nursing experience. The overwhelming majority of content importance ratings did not vary significantly by previous nursing experience. This indicates that regardless of nursing experience, students in the community college capstone course viewed the content items as similarly important. As such, capstone course content need not vary because of previous nursing experience. Only two of the 22 content areas were identified as being significantly different at the 0.05 level. One of these was recognizing changes in patient conditions. There was a significant difference in the scores for those with nursing experience (M=3.5, SD =0.523) and those without nursing experience (M=3.91, SD=0.523) conditions; t(17)=2.292, p=0.032. This result indicates that nursing experience has an effect on rating the importance of including capstone content regarding recognizing changes in patient conditions. Specifically, experienced nurses are more comfortable with recognizing changes in patient conditions and therefore do not rate it as being important capstone course content. The second significant difference was rating the importance of providing quality care. There was a significant difference in the scores for those with nursing experience (M=3.5, SD =0.523) and those without nursing experience (M=3.91, SD=0.523) conditions; t(17)=2.292,

p=0.032. This result indicates that nursing experience has an effect on providing quality care. Specifically, nurses with experience may feel that it is an expectation that nurses provide quality care and therefore do not rate it as being important capstone course content.

Qualitative Analysis of Project Outcome Data

Table 7 presents the primary content of the two local hospital nurse residency programs (NRPs) and the community college capstone course.

Table 7
Summative Content Analysis of Local Hospital NRP's and Community College Capstone Course

Hospital #1	Hospital #2 (NCSBN Model)	Community College Capstone Course	
Patient Centered Care EMR/Documentation/Chart Audit Time Management Stress Management/SBAR	Patient Centered Care (NCSBN Model) Multi-Dimensional Care Advocacy Decision Making related to Patient Care Prioritizing Evaluating Patient Care Professional Boundaries	Patient Centered Care Quality Care Clear communication Quality Improvement Processes related to Patient care Clinical Judgement Patient Needs Community Needs Clinical Judgement Detect Patient Variances Prioritization Plan care on acuity of patients Medical-Surgical Topics Invasive Monitoring Traction Devices	
Communication and Teamwork Work Place Violence/Horizontal Violence Leadership Professionalism/Social Media/Organizations	Communication and Teamwork Socializing Organization Personal Effectiveness with Communication Clearly Communicate and Collaborate Delegation Scope of Practice (RN/LPN) Team Functioning Professional Development	Communication and Teamwork Delegation Decision Making related to Patient Care Facilitate Tasks Teamwork & Collaboration Strategies for Improving Team Function Communication Clear communication	
Evidence Based Practice Journal Article Review/Evidence Based Practice	Evidence Based Practice	Evidence Based Practice Evidence-Based Practice • Utilize databases to support clinical decisions • Evidence based practice to guide care • Evidence based practice and patient teaching Professionalism • Professional Standards • Nurse Practice Act • Roles of Nurses • Leadership Skills	

Hospital #1	Hospital #2 (NCSBN Model)	Community College Capstone Course
Quality Improvement	Quality Improvement Use data to identify gaps in care Identify methods of opportunity Identify barriers Utilize Evidence Based Practice Develop Implementation Plan	Quality Improvement Quality Improvement Structure and process of care related patient outcomes Quality Improvement and Patient outcomes Safety Designs Hazard & Violence Potential hazards
Informatics Casey Fink Survey Personalities/Color Test	Informatics Identify electronic/print resources for point of care Information needed at point of care Access information Tools/Technologies to improve point of care Challenges with technology HIPAA Compliance	Informatics Data Analysis

Summative content analysis of hospital #1 and community college capstone course content was benchmarked with hospital #2, which utilizes the National Council of State Board of Nursing (NCSBN) Transition to Practice program. While not identified in the literature review as a gold standard, the NCSBN surveys nursing graduates every two years to consistently understand expectations of the first-year nurse, and as such is the most current. At first glance, hospital #1 content does not align well with the content from Hospital #2 and the community college capstone course. However, the community college capstone course content aligns well with the Hospital #2 content.

Hospital #1 includes content relevant to topics for a new nursing graduate. However, when compared to hospital #2, hospital #1 is lacking in content and appears to be missing important content items such as patient centered care and clinical judgement, and decision making. After comparing hospital #1 and hospital #2 content items, the NRP at hospital #1 leaves much to be desired and is not congruent with current recommended content found in the literature. The community college capstone course content aligns more directly with content from the hospital #2 NRP. Natural alignment of similar content items can be seen in Table 7. The

commonalities among the community college capstone course content and the hospital #2 NRP content suggest that the programs are complimentary and supportive. Capstone course content areas not included in hospital #2 NRP content include hazards and violence. No content was identified as missing from the capstone course content when compared to hospital #2 NRP content.

Performing a summative content analysis of the hospital #2 NRP, the community college capstone course, and content areas identified in the literature as important for capstone courses (as summarized in Table 1) produced the following results (see Table 8).

Table 8

Summative Content Analysis of Literature Review, Hospital #2 NRP Program and Community
College Capstone Course

Literature Review	Hospital #2 NRP	Community College Capstone Course	
Patient Centered Care Clinical Skills/Medical Topics Culture	Patient Centered Care Multi-Dimensional Care Advocacy Decision Making related to Patient Care Prioritizing Evaluating Patient Care Professional Boundaries	Patient Centered Care Quality Care Clear communication Quality Improvement Processes related to Patient care Clinical Judgement Patient Needs Community Needs Clinical Judgement Detect Patient Variances Prioritization Plan care on acuity of patients Medical-Surgical Topics Invasive Monitoring Traction Devices	
Communication and Teamwork Communication Teamwork & Collaboration Leadership	Communication and Teamwork Socializing Organization Personal Effectiveness with Communication Clearly Communicate and Collaborate Delegation Scope of Practice (RN/LPN) Team Functioning Professional Development	Communication and Teamwork Delegation Decision Making related to Patient Care Facilitate Tasks Teamwork & Collaboration Strategies for Improving Team Function Communication Clear communication	

Literature Review	Hospital #2 NRP	Community College Capstone Course
Evidence Based Practice Professionalism Evidence Based Practice	Evidence Based Practice Evidence Based Practice Search Databases Critiquing Evaluate Practice Changes Evidence Based Implementation Models Utilizing and Implementing Evidence Based Strategies/Practices	Evidence Based Practice Evidence-Based Practice Utilize databases to support clinical decisions Evidence based practice to guide care Evidence based practice and patient teaching Professionalism Professional Standards Nurse Practice Act Roles of Nurses Leadership Skills
Quality Improvement Safety & Quality	Quality Improvement Use data to identify gaps in care Identify methods of opportunity Identify barriers Utilize Evidence Based Practice Develop Implementation Plan	Quality Improvement Quality Improvement Structure and process of care related patient outcomes Quality Improvement and Patient outcomes
Informatics	Informatics Identify electronic/print resources for point of care Information needed at point of care Access information Tools/Technologies to improve point of care Challenges with technology HIPAA Compliance	Informatics Data Analysis
Misc Violence		Misc Safety Designs Hazard & Violence Potential hazards

The prior identified content analysis congruence between hospital #2 and the community college capstone course were also compared against the nine literature review areas. Natural alignment can be seen in Table 8. The last content topic of informatics from hospital #2 wasn't congruent with literature review content. Of the nine content items from Table 1, violence was not identified as congruent with hospital #2 NRP content. The commonalities between the literature review content and the hospital #2 NRP content and the community college capstone course content suggest that the three sources are complementary and supportive. Therefore, NRP content from hospital #2, and the community college capstone course are congruent with content items identified as important for capstone courses found in the literature review.

Chapter V

Findings

The results of this study indicated four primary findings:

- The commonalities among the community college capstone course content and hospital #2 NRP content suggest that these programs are complimentary and supportive.
- 2. NRP content from hospital #2, and the community college capstone course were congruent with content items identified as important for capstone courses in the literature review.
- 3. The results of the study indicate four primary important capstone course content areas: patient care, critical thinking/problem solving, teamwork and the professional role and readiness to practice in that order.
- 4. The identified importance of the overwhelming majority of capstone content items did not vary significantly with previous nursing experience, which supports the use of a single curricula.

Limitations or Deviations from Project Plan

No deviations from the project plan occurred. A limitation in analysis was that hospital #1 provided only a basic NRP outline, which limited the ability to conduct an in-depth content analysis with hospital #2 program and the community college capstone course. Another limitation is related to the timing of the data collection. The nursing graduates completed the NCLEX in late May and early June. With the survey being administered at the end of June, many of the graduates had just begun working, so their perspective of perceived importance of capstone content may have been limited by this limited nursing experience. This study's results

pertain to a population from rural northern Illinois, which may or may not be applicable to the entire state or the nation as a whole.

Implications

The results of this study can be used to revise the community college capstone course curriculum by incorporating and emphasizing content items identified as most important by the nursing graduates. The implications for hospital #1 are significant. As presented and reviewed, the hospital #1 NRP curriculum falls well outside that of hospital #2 as well as content identified as important in the literature review. Implications for future research include capstone course content evaluation after new graduates have completed the NRP at their place of employment. This could provide a more comprehensive evaluation of the capstone course content. A statewide evaluation of important capstone content items with nursing programs that have a capstone course in their final semester could provide a large sample size and greater statewide representation. On the basis of the literature review, it appears in general that the states of Wisconsin and Florida lead the nation in NRP content areas and were additionally identified as having partnerships between academe and service providers. This implies that the state of Wisconsin and Florida may have a future leadership role in program development on a national basis.

Chapter VI

Value of the Project

The results from this project provided significant information to the community college with respect to its capstone course curriculum. Reviewing capstone course content through the feedback of student perception of course content importance helps to validate the content of the course and identify any curriculum revisions that might need to occur. For the two local

hospitals, the results of this project indicate strengths and weaknesses related to their current nurse residency programs compared to the NCSBN model, as well as areas of importance related to content identified by students who are now new graduates in their institutions. It allows them to understand what those new graduates perceive to be important content items and can help guide the curriculum of the nurse residence program specific to the new graduates they are hiring.

DNP Essentials

This project meets several aspects of the DNP Essentials and has provided great professional and personal growth. In Essential I, the project aligns with "develop and evaluate new practice approaches based on nursing theories and theories from other disciplines". This project recognized different learning and nursing education theories related to nursing curriculum and new graduate success. In Essential III, the project aligns with "use analytic methods to critically appraise existing literature and other evidence to determine and implement the best evidence for practice". This project evaluated local nurse residency program content compared to the local community college capstone course content and their natural alignment with nurse residency program content identified as important in the literature. Another outcome from Essential III aligned with this project, "use information technology and research methods appropriately, and disseminate findings from evidence-based practice and research to improve healthcare outcomes". Specifically, this project involved utilizing a research database search engine to conduct a literature review, as well as analyzing the findings of the literature review to determine the importance and value of the project related to nursing education. From Essential VI the project aligns with, "employ effective communication and collaborative skills in the development and implementation of practice models, peer review, practice guidelines, health

policy, standards of care, and/or other scholarly products". This project involved communication and collaboration with the two local hospitals to understand what their NRP needs were and, how they were utilized in the program content. Finally, from Essential VIII, this project aligns with "guide, mentor, and support other nurses to achieve excellence in nursing practice, along with use of conceptual and analytical skills in evaluating the links among practice, organizational, population, fiscal, and policy issues". Specifically, this project will guide the content of the community college capstone course curriculum to help educate future nursing students.

Plan for Dissemination

The results from this study will be shared with the community college administration, and hospital #1 and hospital #2 nursing administrations in August. Further discussion in the form of a presentation of this study may result after the college and hospital administrations review the study. After the project is presented to college administration and hospital administrations submission for publication will be forthcoming in an appropriate journal.

Attainment of Personal and Professional Goals

Through this project, I have been able to determine the importance of a course that I developed and taught as part of a new nursing curriculum. Being able to have a more in-depth questionnaire-based evaluation of what students perceive as important to their education can help guide my professional practice as an educator. Through the literature review, a clear goal for the community college capstone course became apparent, transition students from academe to the workforce. It was the goal of the course all along but there wasn't significant data or information that provided insight on how or if it was being achieved. This project has provided the research, data and support to help the capstone course evolve into a true transition from student to new nurse graduate. This project has allowed me to see a course development from start to finish

with, much like the nursing process assessment, diagnosis, planning, implementing and evaluation.

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Blood glucose monitoring device

Appendix A

Expanded Casey-Fink Readiness for Practice Survey

Thank you in advance for your willingness to participate in this survey. All responses are anonymous and held in confidence and used as input into the nursing capstone course and nurse residency program content.

		the blank or circle the b	est response that represents your individual profile.
2	Gende	r	
2.		Female	
		Male	
3.	-		x experience have you had:
		Nursing Assistant	
		Medical Assistant	
		Volunteer	
		Unit Secretary	
		EMT	
		EMT – Paramedic	
		LPN	
	n.	Other: (Please specify)_	
4.	a.	our capstone clinical prac Yes No	eticum experience at your current place of employment?
5.		nany NCLEX-RN question	ons/week did you review while in your capstone course?
			<u>most uncomfortable</u> performing independently at this
		from the list below.	
1			
2			
3		_ I am independent in all	skills listed below
т			Skills listed below
			List of Skills
Assess	ment sl	xills	Central line care (dressing change, blood
Bladde	er cathe	ter insertion/irrigation	draws, discontinuing)
Blood	draw/v	enipuncture	Charting/documentation

Chest tube care

EKG/Telemetry monitoring and interpretation

Giving verbal report

Intravenous (IV) medication administration

Intravenous (IV) starts

IV pumps/PCA pump operation

Medication administration

NG tube/Dobhoff care

Pulse oximetry Responding to an

emergency/CODE/changing patient

condition

Trach care/suction

Wound care/dressing change/wound vac

Please answer each of the following questions by placing a mark inside the box/circle:

What is your current level of confidence in managing a patient care assignment on an adult Medical/Surgical unit:

 Not Confident
 Confident

 1
 2
 3
 4
 5

 Caring for 2 patients
 Caring for 3 patients
 Caring for 4 patients

TABLE 1	STRONGLY	DISAGREE	AGREE	STRONGLY
	DISAGREE			AGREE
I feel confident communicating				
with physicians.				
I am comfortable communicating				
with patients from diverse				
populations.				
I am comfortable delegating tasks				
to the nursing assistant.				
I have difficulty documenting care				
in the electronic medical record.				
I have difficulty prioritizing patient				
care needs.				
My clinical instructor provided				
feedback about my readiness to				
assume an RN role.				
I am confident in my ability to				
problem solve.				
I feel overwhelmed by ethical				
issues in my patient care				
responsibilities.				
I have difficulty recognizing a				
significant change in my patient's				
condition.				
I have had opportunities to practice				
skills and procedures more than				
once.				
I am comfortable asking for help.				

I use current evidence to make		
clinical decisions.		
I am comfortable communicating		
and coordinating care with		
interdisciplinary team members.		
Simulations have helped me feel		
prepared for clinical practice.		
Writing reflective journals/logs		
provided insights into my own		
clinical decision-making skills.		
I feel comfortable knowing what to		
do for a dying patient.		
I am comfortable taking action to		
solve problems.		
I feel confident identifying actual		
or potential safety risks to my		
patients.		
I am satisfied with choosing		
nursing as a career.		
I feel ready for the professional		
nursing role.		

How important were the following capstone program items in preparing you for nursing practice?

	Very Unimportant	Unimportant	Important	Very Important
Communicating with				•
physicians				
Communicating with patients				
from diverse populations				
Delegating tasks to the nursing				
assistant				
Documenting care in the				
electronic medical record				
Prioritizing patient care needs				
Readiness to assume an RN				
role				
Problem solving/Clinical				
Ethical issues in my patient				
care responsibilities				
Recognizing changes in patient				
condition				
Having opportunities to				
practice skills and procedures				
more than once				

Asking for help		
Using current evidence-based		
practice to make clinical		
decisions		
Collaborating with		
interdisciplinary team		
members		
Simulation to help me feel		
prepared for clinical practice		
Taking action to solve		
problems		
Identifying actual or potential		
safety risks and hazards to my		
patients		
Providing Quality Care		
Reviewing Medical-Surgical		
patient care for various		
diseases		
Analyzing patient data		
Quality Improvement in work		
processes		
Responding to workplace		
violence		
Preparing for the professional		
role		

What content	could be added	to help you	feel more p	repared to	enter the	nursing
profession?						

Thank you for completing this survey!

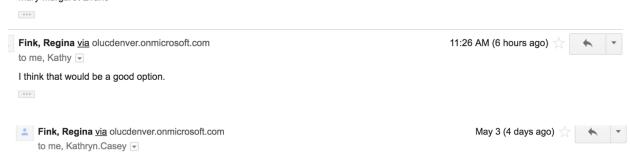
Appendix B

The Casey-Fink Graduate Nurse Experience Survey Revised: Utilization Thank you for your inquiry to use one of the Casey-Fink Survey instruments. These surveys were developed to elicit the voice of nursing students, graduate nurses, and nursing staff with hopes of enhancing their educational formation and advancing their contribution to leading change as health care professionals. You have permission to use these surveys free of cost. In return, we are requesting your contact information and reasons for how the survey(s) will be used in your practice setting. This information will be used for our ongoing research on utilization of the Casey-Fink Surveys. The Survey Monkey survey you are asked to complete will take approximately 2-3 minutes. We are grateful for your participation and appreciate the information you share with us. Sincerely, Kathy Casey and Regina Fink

Dr. Fink,

Thank you for responding on this matter. I appreciate you taking the time to review my survey. Would it be okay if I modified the demographic information, kept the original survey and added the questionnaire related to the capstone course at the end to expand on your survey?

Mary Margaret Evans



Mary- you are welcome to change the demographics. However changing the word from confident to important may affect reliability and validity of our instrument that measures confidence and importance.

...

Appendix C

Dear Investigators:

Your proposed study (CUHSR 44e-18) Project proposal: Preceptor capstones: Are they beneficial in ADN programs to help transition new graduates? has been reviewed and was found to be exempt from full review under Category 2.

Your vita and ethics certificates are on file.

Be aware that future changes to the protocols must first be approved by the Committee on the Use of Human Subjects in Research (CUHSR) prior to implementation and that substantial changes may result in the need for further review.

While no untoward effects are anticipated, should they arise, please report any untoward effects to CUHSR promptly (within 3 days).

As this study was reviewed as exempt, no further reporting is required unless you change the protocol or personnel involved.

This email will serve as notice that your study has been reviewed unless a more formal letter is needed. Please let me know, and I will provide the letter.

Ross L. Fink, Ph.D. Chairperson, CUHSR

Appendix D

Cover Letter for Survey

April 30, 2018

Dear Nursing Graduate,

I am a graduate student at Bradley University. I am conducting a study to determine the importance of the community college's capstone program that you completed related to preparing you for nursing practice. This is the topic of my scholarly project, which is one of the components required to complete my Doctorate of Nursing in Leadership.

Given the identified nursing shortage and retention problems that many hospitals face, the purpose of the study is to determine the extent to which the community college's capstone course prepared you for professional nursing practice.

Please take approximately 15 minutes to complete the attached survey. All responses are confidential and anonymous. Informed consent in this study is implied if the questionnaire is completed and submitted. Anonymity will be maintained.

You can choose not to participate in this study by not answering or submitting the questionnaire, but I encourage you to participate in this study to help address the educational needs of new graduate nurses.

Thank you in advance for your time and participation.

Sincerely,

Mary Margaret Evans, MSN, RN